

DRAFT PROGRAM AND PROJECTS

CEDs

| GOAL | PROGRAM | PROJECT |
|--|--|---|
| <p style="color: red;">Improve Education In Northeast Florida</p> <p>Workforce Development</p> | Create a more educated workforce through workforce development | <ul style="list-style-type: none"> • Jacksonville Journey: increased Increase education and decrease in crime rates (Duval) • Direct to Career” programs for at-risk you • Regional leadership programs • Attract / retain “creative” class |
| | Establish Northeast Florida as a research and design center | <ul style="list-style-type: none"> • Cecil Field spaceport** (Duval) • Investment in biofuel (Regional) |
| | Increase relationship and connection to the University of Florida | |
| | Retain former -military personnel | |
| | Pairing of schools with corporate sponsors | |

[Creation of a regional “Strategic Plan”](#)

- [Create an updated Target Industry plan](#)
- [Create an alternative energy plan](#)
- [Public / private partnerships for “green technology” and alternative energy grants](#)
- [Financial assistance for existing companies to convert to go “green”](#)
- [Create / foster a market for selling of sludge residue from treatment facilities](#)

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| Improve and Expand Infrastructure Throughout Northeast Florida | <u>Focus on biomass technology</u> | |
| | Technology interconnectivity and increase high-speed connectivity | <ul style="list-style-type: none"> • Telecommunications expansion throughout Clay County (Clay) • Install fiber optic lines concurrently with outer-beltway (St. Johns, Nassau) • <u>Regional fiber-optic network</u> • <u>Fiber optic network (Flagler County)</u> |
| | Establish intermodal system for the movement of freight | <ul style="list-style-type: none"> • Keystone Airpark expansion for movement of passengers freight (Clay) • Increase airport capacity for freight and cargo (Flagler) • Airport south entrance roadway improvements to increase airport accessibility (Flagler) • <u>Channel dredging for port activities</u> |
| Increase roadway capacity, access to natural gas, potable water, and sanitary sewer availability throughout the region | <ul style="list-style-type: none"> • Port expansion widening projects to the roadway network (Duval) • I-295 widening downtown Jacksonville (Duval) • Extend First Coast Outer Beltway through Nassau County (Nassau) • Right-of-way acquisition and | |

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| | | <ul style="list-style-type: none"> construction of 9B (Duval) • Brandy Branch solar panel project (Duval) • East Palatka water and sewer expansion project (Putnam) • Palatka water and sewer upgrade • Water and sewer expansion throughout Clay County (Clay) • Provide total infrastructure package to Crawford Industrial Area (Nassau) • CR 207 and CR 206 corridor expansion - increase connectivity (St. Johns) • CR 210 widening from US1 to I95 (St. Johns) • Extend infrastructure along US 17 Corridor from Duval County to Georgia State Line (Nassau) • US1 – CR 210 flyover (St. Johns) • Flyover from airport to west side of railroad tracks (St. Johns) • Construct flyover on SR 200/A1A at CSX rail and US 17 (Nassau) • <u>Right-of-way, water and sewer improvements for Cecil Commerce Center</u> • Support I-10 level of service variance (Baker) |

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| | | <ul style="list-style-type: none"> • Support development of new I-10 interchange in Eastern Baker County • Add lanes to SR200/A1A from Shave Bridge to I-95 (Nassau) • <u>Support the Outer-beltway</u> • <u>Teco (Peoples Gas) pipeline to the eastern part of the region</u> • <u>Median Landscape Projects SR 100 (Flagler/Bunnell)</u> • <u>Expansion of Water Treatment Plant from 1.0 MGD to 2.0 MGD (Flagler/Bunnell)</u> • <u>Expansion of Waste Water Treatment Plants (Flagler/Bunnell)</u> • <u>Flagler Commerce Park (Flagler)</u> • <u>Old Kings Road Four (4) Laning- State Road 100 to Town Center Boulevard (Flagler/Palm Coast)</u> • <u>Palm Coast Parkway (6) Laning – Boulder Rock Drive to Club House Drive (Flagler/Palm Coast)</u> • <u>Matanzas Woods Parkway Interchange (Flagler/Palm Coast)</u> • <u>Coquina Coast Regional Water Supply Effort – Desalination Facility (Flagler/Palm Coast)</u> • <u>Wastewater Treatment Plant #2 Expansion (Flagler/Palm Coast)</u> |

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| | | <ul style="list-style-type: none"> • Beachside Master Pump Station and Force Main A1A – Marineland (Flagler/Palm Coast) • Flagler Commerce Park Construction of a 4 land connector road between US 1 and SR 100 (Flagler) |
| | Promote cross jurisdictional revenue sharing | <ul style="list-style-type: none"> • Creation of a regional “Industrial Development Authority” • Revolving loan fund for speculative industrial development |

Create Regional Employment Centers In Northeast Florida

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| Create regional industrial, business and commercial clusters | <ul style="list-style-type: none"> • West Putnam Business Park* (Putnam) • Provide infrastructure for Terra Pointe/Yulee DRI (Nassau) • Cecil Field spaceport** (Duval) • Complete a regional industrial lands study (Regional) • Creation of an international foreign trade zone (Flagler) • Continue to develop Enterprise East (Baker) • Continue to develop Enterprise West (Baker) • Complete purchase of Barber Commerce Center (Baker) |
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| Make Northeast Florida Conducive for Small Business Success | | <ul style="list-style-type: none"> • Revitalize Fernandina Beach waterfront (Nassau) • Develop program to work with private land owners for assembling and entitle large industrial tracts of land (Baker) • Robert's Road Industrial Site acquisition (Flagler/Palm Coast) |
| | Create business incubators and increase small business access to capital | <ul style="list-style-type: none"> • Creation of a bio-incubator • Create technology incubator at Fernandina Municipal Airport (Nassau) • Protection of Agriculture Lands for Food, Sod, Ornaments and expand to include Biofuel (Flagler) |
| | Second stage business development center | |
| | Make regulatory (i.e., permitting) measures less cumbersome; make regulatory and entitlement processes faster and less expensive | |
| Create A Regional Land Use Plan | Inland ports | <ul style="list-style-type: none"> • Create Inland Port with Intermodal Container Transfer Facility on CSX Rail (Nassau) |

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| | Increase industrial park entitlements and shovel-ready lands | <ul style="list-style-type: none"> • West Putnam Business Park* (Putnam) • Keystone Airpark – industrial / business park entitlements (Clay) • Entitle lands in Flagler County for industrial / business park development (Flagler) • Entitle lands for Crawford Industrial Area in Nassau County (Nassau) • Entitle lands in Flagler County for industrial / business park development (Flagler) • CRA Community Development Streetscaping Project (Flagler/Bunnell) • Increase Industrial Park Entitlements and Shovel Ready Lands (Flagler) |
| | Promote more dense, mixed-use “New Town” development | |

Create A Full Service Community

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| Create regional economic development leadership | |
| Establish a link between research and design and commercialization | <ul style="list-style-type: none"> • Homeland security (regional) |
| Increase passenger airport capacity and access to public transportation, rail, etc. | <ul style="list-style-type: none"> • Bus rapid transit: regional interconnectivity (Regional) |

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| | | <ul style="list-style-type: none"> • Commuter Rail: Downtown Jacksonville to Yulee • Kay Larkin airport expansion – air cargo center (Putnam) • Land acquisition for expansion north of the proposed state high-speed rail project (Putnam) • Increase St. Augustine airport capacity for passenger flights (St. Johns) • Amtrak Jacksonville to Miami route • Airport Expansion (Flagler County) |

Increase Regional Awareness

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| Establish a regional information center | |
| Promote the region’s arts and culture | |
| Create a regional identity - <i>branding</i> | |
| Promote regionally grown foods | <ul style="list-style-type: none"> • Develop identification and certification program for restaurants who use locally grown foods |
| Promote agritourism, ecotourism, and focus on charm and relaxing environment | <ul style="list-style-type: none"> • Laura Street beautification and improvement projects (Duval) • Bike – pedestrian path from Greenland Generating Station to Baymeadows Road (Duval) |
| Support and promote St. Johns River initiatives | |
| Eliminate “Second City” perception | <ul style="list-style-type: none"> • Development of a public relations plan |

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